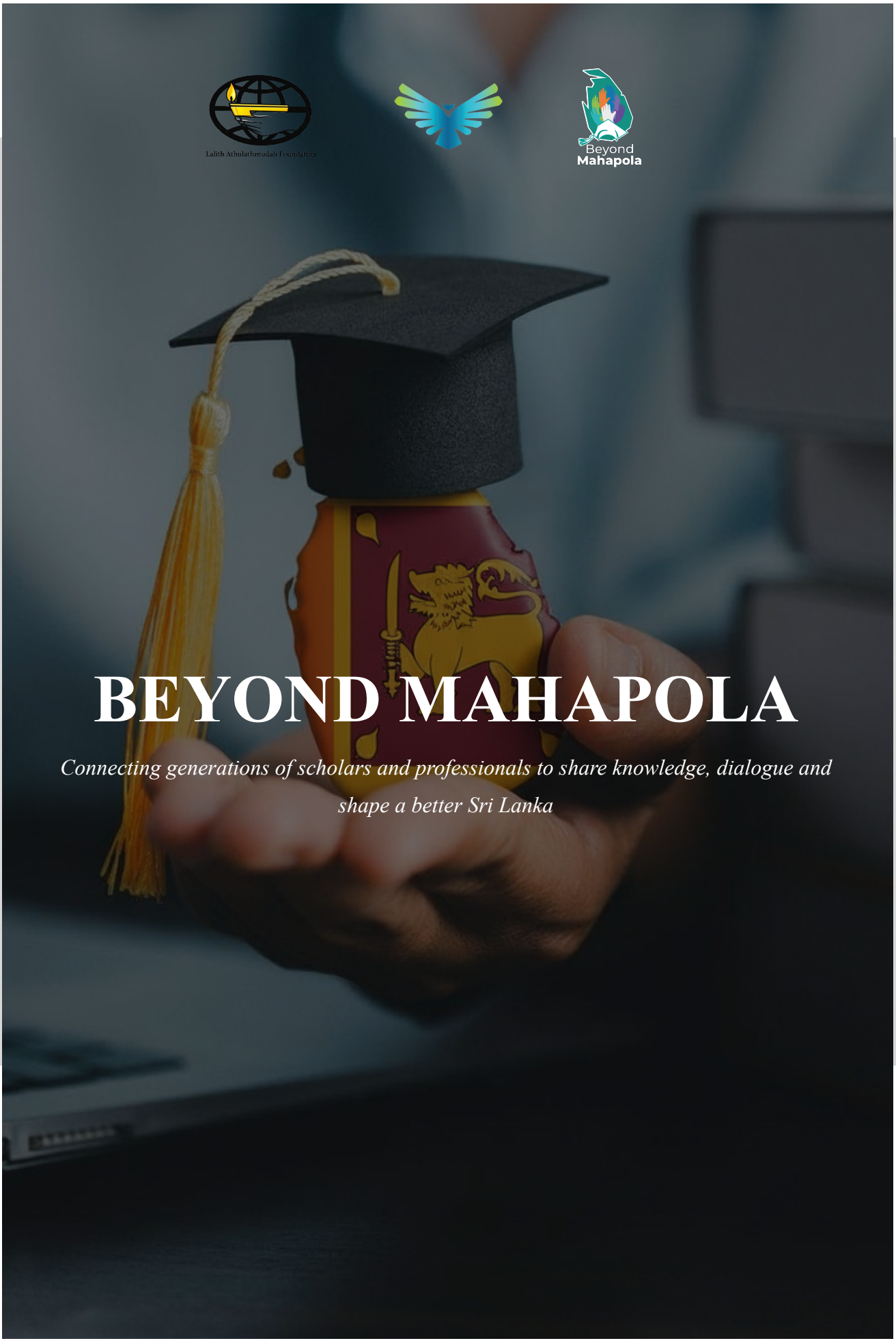


BEYOND MAHAPOLA

Connecting generations of scholars and professionals to share knowledge, dialogue and shape a better Sri Lanka

Organised by

LALITH ATHULATHMUDALI FOUNDATION

LALITH ATHULATHMUDALI RESEARCH CENTER (LAARC)



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ACKNOWLEDGEMENT

The organisers of the ***Beyond Mahapola*** initiative extend their sincere appreciation to all individuals and institutions whose support made this inaugural event possible. Convened under the auspices of the **Lalith Athulathmudali Foundation (LAF)** and the **Lalith Athulathmudali Research Centre (LAARC)**, a platform dedicated to bridging research and practical impact, nurturing evidence-based policymaking and promoting principled leadership in Sri Lanka, this initiative builds on LAARC's continued commitment to collaborative dialogue, innovation and public service.

We gratefully acknowledge the contributions of all Mahapola network, students, professionals and senior leaders participating across generations;

- the Interim Steering Committee and technical teams whose planning and coordination shaped the initiative's agenda;
- facilitators, moderators, rapporteurs and session chairs who guide the technical and dialogue sessions;
- communications and logistics teams ensuring a seamless and accessible experience for all participants;
- regional coordinators and prospective townhall partners whose engagement will sustain the initiative beyond its first event;
- contributors to LAARC's research, publications and platforms, whose insights inform the discussions and outputs of the initiative; and
- the volunteers and supporters whose dedication strengthens the shared purpose of connecting knowledge, leadership and public service.

The initiative honours the legacy of the late Hon. Lalith Athulathmudali, whose vision for equitable educational opportunity and principled public leadership inspired the Mahapola scholarship programme and continues to influence national discourse. Beyond Mahapola reflects a collective commitment to thoughtful dialogue, intergenerational mentorship and actionable ideas for Sri Lanka's future.



WELCOME NOTE

The ***Beyond Mahapola*** marks not only a commemoration of forty years of opportunity, achievement and gratitude, but also the quiet beginning of a different kind of conversation among Mahapola network and graduates of Sri Lanka. The ***Beyond Mahapola Summit 2026***, as the first event under this broader initiative, gathers in one space those whose lives were shaped by a scholarship and those who now seek to shape the country's future through ideas, collaboration and service.

This guide is offered as a modest companion to that endeavour. It serves as a map to the sessions, people and spaces you will encounter on the day of the summit and an invitation to stay with the questions that will inevitably outlive both the summit and the initiative itself.

What begins here, as a plenary exchange, an argument over coffee, or a working proposal shaped within a technical session, can and must grow into regional townhalls, cross-generational networks and concrete interventions in the civic and policy spaces of Sri Lanka.

Crucially, this is not an exclusive call addressed only to Mahapola network, but an open invitation to all university graduates and to the wider community of thinkers, professionals and intellectuals in Sri Lanka who believe that knowledge carries with it a duty to the public. In that sense, the initiative is better understood as a point of departure rather than a destination, while the Beyond Mahapola Summit represents its first step in transforming a shared educational legacy into collective social capital that can be mobilised for the common good.

With that spirit, we warmly welcome you to the Beyond Mahapola Summit, the first event under this initiative and invite you to be an active part of this journey, one that begins here, but is intended to travel far beyond us and long beyond today.

Viduravi Athulathmudali
CEO/Director, LAARC

OBJECTIVES

The ***Beyond Mahapola*** initiative aims to strengthen the Mahapola community by connecting scholarship recipients across generations, disciplines and regions, creating a shared platform where knowledge, experience and ideas can flow freely. Beyond building personal networks, the initiative seeks to cultivate collective capacity for addressing contemporary social, economic and policy challenges in Sri Lanka.

One key objective is to identify and highlight leadership potential among scholars and graduates, recognising individuals who can contribute as thought leaders, mentors and practitioners in their respective fields. By mapping expertise across generations, the initiative intends to create a resource base that can be tapped for collaborative projects, research and public engagement.

Another objective is to explore innovative approaches to national challenges through small-scale pilot projects, workshops and applied research initiatives. Beyond Mahapola aims to provide scholars with opportunities to translate ideas into tangible outcomes, encouraging experimentation, cross-sector collaboration and community-driven solutions.

The initiative also seeks to expand engagement beyond Colombo, reaching diverse communities across the country. By establishing local networks, regional dialogues and townhall-style interactions, the project broadens participation in national development and offers equitable access to collaborative platforms.

Beyond Mahapola is designed to cultivate a culture of continuous reflection and shared learning. It encourages participants to document experiences, share insights and critically assess the impact of their contributions over time. Through this, the initiative transforms the Mahapola legacy into a living, evolving platform of social capital that contributes to Sri Lanka's long-term development and collective progress.

The initiative additionally aims to capture intergenerational storytelling and preserve institutional memory, recording the experiences, insights and lessons of past scholarship recipients for the benefit of current and future generations. By creating spaces for scholars to share their journeys, challenges and successes, Beyond Mahapola celebrates individual

achievements while building a collective narrative that inspires civic engagement, innovation and a deeper understanding of the evolving role of education in national development.



VISION

A united community of Mahapola scholars across generations, committed to knowledge, leadership and public service for the advancement of Sri Lanka.

MISSION

To convene Mahapola scholarship recipients from across generations and disciplines in a national forum that fosters intergenerational dialogue, civic leadership, policy-relevant thinking and sustained engagement while honouring the Mahapola legacy and shaping Sri Lanka's future through ideas, collaboration and action.

INAUGURAL CEREMONY

The inaugural ceremony marks the official commencement of the ***Beyond Mahapola*** initiative and represents a key milestone in bringing together members of the Mahapola community. Scheduled to be held on 15th May 2026, from 4.00 pm to 8.00 pm, at the Bandaranaike Memorial International Conference Hall (BMICH).

The ceremony introduces the programme's vision, structure and intended impact, setting the stage for the broader objectives of the initiative. It provides a platform for participants to come together across generations and disciplines, reflecting on the shared legacy of Mahapola while looking ahead to collective contributions to Sri Lanka's development.

The ceremony will feature a series of curated segments, beginning with **an opening performance and a presentation** that traces the history and evolution of Mahapola, offering participants a reflective and engaging introduction to its legacy.

Following this, **presentations by the Lalith Athulathmudali Foundation (LAF) and the Lalith Athulathmudali Research Centre (LAARC)** will outline the direction, goals and anticipated impact of the initiative.

A **panel discussion** will highlight perspectives from invited speakers across diverse professional fields, encouraging dialogue on leadership, public service and the evolving role of scholars in national development.

The inaugural ceremony concludes with a **fellowship and networking session**, providing space for informal interactions, collaborative discussions and the building of personal and professional connections.

Overall, the inaugural ceremony is intended not only as a formal launch, but also as an immersive introduction to the Beyond Mahapola initiative, combining reflection, dialogue and connection to create momentum for sustained engagement and collaborative action in the months and years to follow.

THE BEYOND MAHAPOLA SUMMIT

The ***Beyond Mahapola Summit*** represents the first major event under the initiative, bringing together scholars, graduates and professionals to engage in dialogue, collaborative problem-solving and knowledge exchange across national development themes.

The Summit is scheduled to be held

- On 14th of November 2026
- From 8.00 AM to 6.00 PM
- At Sri Lanka Foundation Institute

Registration

- All participants are required to complete registration through the official online registration form.
- Upon successful submission of the form, applicants will receive a confirmation email outlining the next step, which includes an interview process for selection.
- Selection of participants will be based on the outcome of the interview.
- Following selection, the relevant protocol papers, along with the Interest Paper template, will be shared with all confirmed participants.

Language

- This is a trilingual summit.
- The summit consists of five (5) technical sessions, each with designated language arrangements as follows.
    - Agriculture, Fisheries and Sustainability: Primary language will be **Sinhala**.
    - Economic and Business Development: **English and Sinhala** will be used, with Tamil translation support provided where necessary.
    - Education and Skills: **English and Sinhala** will be used, with Tamil translation support provided where necessary.
    - Energy and Infrastructure: Primary language will be **English**.
    - Law and Governance: Primary language will be **English**.

Meals and Refreshments

- Lunch will be provided.
- Dietary requirements should be communicated to the organisers in advance.

Dress Code Policy

- Formal dress code must be followed by all committee members on the day of the summit.
- Smart casual is acceptable for workshops and other local initiatives.

Professional Conduct and Networking Protocol

- Committee members are encouraged to engage in informal networking during breaks and side events.
- Respectful dialogue and adherence to discussion protocols are expected in all sessions.

Drug and Alcohol Policy

The use, possession or distribution of illegal drugs or alcohol on the summit premises or during the course of the summit is strictly prohibited. Violations of this policy may result in disciplinary action, up to and including disqualification.

SUMMIT AT A GLANCE

Date: 14th November 2026 | **Time**: 8.00 am - 6.00 pm | **Venue**: SLFI

Time	Session
8.00 - 8.30 a.m.	Arrival of Participants
8.30 a.m. – 9.10 a.m.	Orientation and Protocol Briefing to the Committees
9.10 a.m. – 9.30 a.m.	Committee Icebreaker at Assigned Tables
9.30 a.m. – 12.00 p.m.	Technical Session for Scope I
12.00 p.m. – 1.00 p.m.	Lunch
1.00 p.m. – 3.30 p.m.	Technical Session for Scope II
3.30 p.m. – 4.00 p.m.	Tea Break
4.00 p.m.onwards.	Cross-Committee Showcase and Closing Ceremony

DELIBERATION BLOCK

Each Technical Session is built around one Scope. During the session, every Table spends its time on one Motion/Topic, working through four simple questions: **What? Why? How? and How Exactly?** The discussion moves from personal experience to practical recommendations. Nobody needs to prepare anything beyond their Team's Interest Paper.

Please speak both for yourself and for the community you represent. The Interest Paper is a starting point, not a script. You are welcome to listen, learn and refine your thinking as the discussion goes on. If your view changes from your Team's position, please say so openly.

Table Brief. The Host introduces the Motion/Topic, explains the four stages and makes sure everyone understands the question the Table is exploring.

Stage 1: What?

We begin with people. Each participant shares what they feel about the Motion/Topic, how they or their community have been affected, and how they might be affected in the future. There is no need to argue or find solutions yet. The aim is for the Table to understand where everyone is coming from.

Stage 2: Why?

Now we ask why. Why should this policy be introduced? Why might it not work, or not be right? The Table looks at both sides of the question, including what could go wrong and who might be left out. By the end, the Table should know the key points any good recommendation must take into account. Facilitators may join the conversation from this stage.

Stage 3: How?

This is the open stage. Within its 35 minutes, participants first spend 5-10 minutes writing down their own recommendations. The Table then discusses how the issue could be solved, and everyone is invited to put forward as many ideas as they like. Ideas can overlap, be unfinished or build on each other. What matters is knowing which concern an idea is addressing. Facilitators may join in freely, adding insight and helping the Table's thinking grow.

Stage 4: How Exactly?

Now the Table narrows down. Using everything discussed so far, it brings its ideas together into about **four to five clear recommendations**. Each one should say what should be done, who should do it and how it would work in practice. It is better to have a few strong recommendations than many weak ones.

Table Harvest

Now that the recommendations of the table are ready, the final recommendations must be conveyed to the Committee Chairperson via the Table Recommendations Sheet (Google Form) which will also include a space to record dissents. The Committee Chairperson will display each recommendation on the presentation screen. Prior to requesting members to vote, the Committee Chair will ask the respective table whether there are any dissents. If there are any dissents, the dissenter will receive one minute to explain himself/herself. Thereafter, a supporter of the recommendation will be given one minute to explain themselves.

Following this, the Committee Members can scan the QR code displayed on the screen, to vote.

Timetable

Scope 1

Time	Stage
09.30 a.m. to 09.35 a.m	Table Brief
9.35 a.m. to 10.05 a.m	Stage 1: What?
10.05 a.m. to 10.40 a.m.	Stage 2: Why?
10.40 a.m. to 11.15 a.m.	Stage 3: How?
11.15 a.m. to 11.40 a.m.	Stage 4: How Exactly
11.40 a.m. to 12.00 p.m.	Table Harvest

Scope 2

Time	Stage

01.00 p.m. to 01.05 p.m.	Table Brief
01.05 p.m. to 01.35 p.m.	Stage 1: What?
01.35 p.m. to 02.10 p.m.	Stage 2: Why?
02.10 p.m. to 02.45 p.m.	Stage 3: How?
02.45 p.m. to 03.10 p.m.	Stage 4: How Exactly
03.10 p.m. to 03.30 p.m.	Table Harvest

Example: Decentralising Energy

Imagine a Table discussing *The need for the decentralisation of energy in Sri Lanka*.

- **What?** Participants share what power cuts and electricity costs mean for their families and communities.
- **Why?** The Table asks why energy should be decentralised, such as fewer island-wide blackouts, and why it might not be, such as who pays for local projects.
- **How?** Participants suggest ideas freely, such as shared community solar, backup power for hospitals and schools, and trial projects in a few villages.
- **How Exactly?** The Table turns the best ideas into about five clear recommendations, for example starting with a few pilot communities and naming one body to run each pilot.

COMMITTEE WORKFLOW

The Committees at the Beyond Mahapola Summit are structured as interactive, team-based policy design exercises. Members across generations and disciplines work together within their assigned Committee to discuss key national challenges and develop actionable proposals.

COMMITTEE THEMES

The Summit is divided into 5 committees, each covering a specific theme.

1	Agriculture, Fisheries and Sustainability
2	Economic and Business Development
3	Education and Skills
4	Energy, Infrastructure and Logistics
5	Law and Governance

Every effort has been made to keep the Summit's procedures simple and free of unnecessary technicalities. Participants are not expected to master any complex rules or terminology in advance. All that is required is to follow the guidance provided by the Facilitators and Committee Chairpersons on the day itself. The structure has been designed so that, by simply engaging genuinely with the discussion at each stage, the intended outcome, a well-considered Working Model for each Theme, will follow naturally.

KEY TERMINOLOGY FOR TECHNICAL SESSIONS

For clarity and consistency throughout the Summit, the following terms define the structure of the committee sessions:

THEME

The main area of focus of the technical session. This represents the broad field under discussion, and gives the Committee its name.

E.g:

Economic and Business Development

Education and Skills

SCOPE

A specific component within the broader Theme, addressed through its own dedicated Technical Session. Each Committee addresses two scopes across the day, one per technical session.

E.g.: under the ***theme*** of 'Economic and Business Development', ***scopes*** may include 'Competition', 'Macroeconomic Stability' or 'Industrial Policy'.

MOTION/TOPIC

A focused angle within a given Scope, assigned to a specific Table for deliberation. Each Table within a Committee deliberates a different Motion drawn from the same Scope, during that Scope's Technical Session.

E.g.: Within the ***scope*** of 'Competition', a ***motion*** may be 'Government policies to promote fair competition'.

TEAM

A pre-assigned group of participants, formed prior to the Summit, whose members are deliberately distributed one to each Table during Technical Sessions, so that no two members of the same Team sit at the same Table simultaneously.

E.g.: A Team of six members sends one representative to each of the six Tables within its Committee.

Teams will also designate a Team Leader who will thereafter be named a 'Host'.

TABLE

A physical seating and discussion unit convened during a Technical Session, comprising one representative from each Team. Each Table deliberates a distinct Motion drawn from the Scope under discussion, and its outcomes are harvested toward that Scope's Working Model.

E.g.: During the Technical Session addressing Scope 1, Table 3 in the Law and Governance Committee comprises one representative each from Teams I through VI, each deliberating the Motion assigned to that Table.

Please note that the exact number of Teams and Tables within a Committee depends on the number of confirmed participants in that Committee, and is determined at the discretion of the Advisory Board and the Organising Committee.

HOST

The individual who leads discussion at a Table, acting as both moderator and participant. The Host maybe appointed by the Organising Committee directly or drawn from among the Table's own Team representatives, specifically, the pre-assigned Team Leader of whichever Team is anchoring that Table, and receives additional briefing material in advance to guide the flow of discussion.

RAPPORTEUR

Members or volunteers of the Organising Committee assigned to each Table, responsible for real-time documentation of Table discussions, capturing new concerns, proposed solutions, and notable contributions as they arise. They may be deployed by the Organising Committee on an, as needed basis.

FACILITATOR INTERVENTION

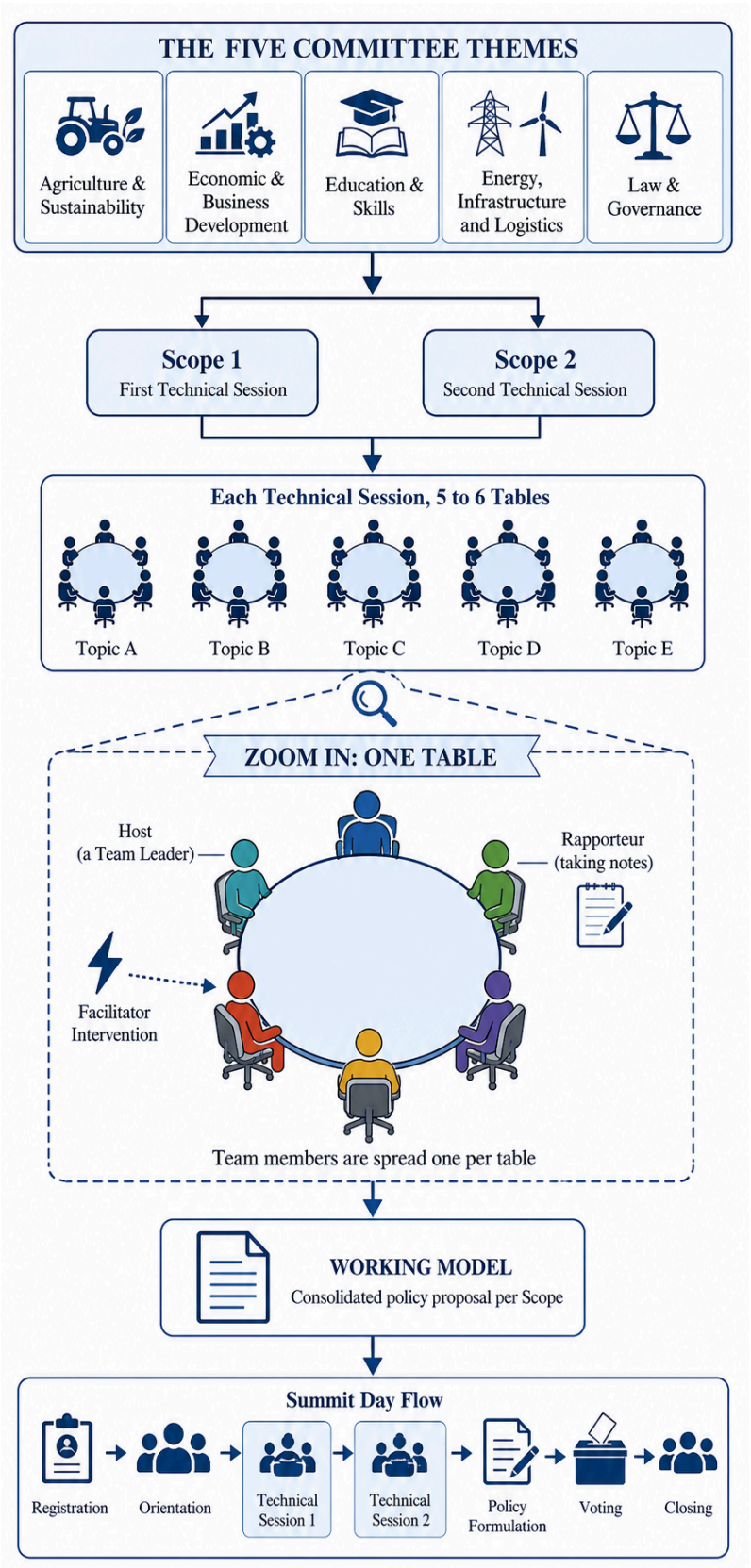
A targeted engagement by the Facilitator, a member of the Committee Advisory Board, with a Table during a deliberation stage, aimed at adding information, offering a new perspective, or building on an idea already under discussion.

WORKING MODEL

The structured consolidated proposal developed through the technical session. The Working Model reflects the outcome of position sharing, framework deliberation, amendments and voting. It represents the collective agreement reached by participating teams on that theme.



A QUICK SUMMARY OF THE COMMITTEE WORKFLOW



THE PROTOCOL OF THE SUMMIT

PRE-SUMMIT

Before the Summit, participants go through a simple three-step process: finding out where everyone stands, working together in Teams to think through the committee protocol papers, especially the case study, and finally getting their Motions so they know exactly what to prepare for on the day.

Stage 1: A Short Survey to Understand Everyone's Views

A short survey will be sent out to all Committee members, asking for their views on the two Scopes their Committee will be discussing. Once everyone has responded, the Committee Chairpersons will use the results to group members into Teams, making sure each Team has a healthy mix of perspectives to work with.

- Survey sent out: 27th August 2026
- Responses due: 3rd September 2026
- Teams confirmed: 5th September 2026

The number of Teams formed within each Committee, and their size, will depend on the number of confirmed participants, and is determined at the discretion of the Advisory Board and the Organising Committee.

Step 2: Teams Work Through the Protocol Papers Together

Once Teams are formed, the Committee Protocol Papers will be shared with everyone. Each Team will be given five questions per Scope to answer together, drawing on the case study within the Committee Protocol Papers and any supporting data. Teams are welcome to hop on a quick call to talk things through before putting their answers down as their Interest Paper. The main consideration within your Interest Paper must be to identify your negotiable points and your non-negotiable positions.

- Protocol Papers shared: 16th of October 2026

- Interest Paper due: 30th October 2026

Step 3: Motions Are Shared and Teams Get Ready

A week before the Summit, each Team will be informed of the Motion their Table will be discussing. This gives the Team sufficient time to decide who will represent them at that Table, and to fine-tune their position, including what they are willing to compromise on, what they are not, and their overall stance, based on the Interest Paper they have already prepared.

- Motions shared with Teams: 01st of November
- Summit Day: 14th November 2026

DURING THE SUMMIT

Each Committee hall will have everything participants need close at hand: Facilitators, Committee Chairs, Hosts and all the Teams assigned to that Committee. Facilitators are members of the Advisory Board who bring subject expertise to the discussion. Rapporteurs will support the Tables where available.

Segment 1: **Getting Settled and Meeting Your Table**

The day begins with a short orientation, just enough to walk everyone through how the day will flow and where things are documented, with nothing participants need to prepare for in advance. Right after that, everyone heads to their assigned Table for a quick icebreaker, a chance to meet the other representatives they will be spending the morning with before the real discussion begins.

- Arrival & Registration: 8.00 a.m. – 8.30 a.m.
- Orientation: 8.30 a.m. – 9.10 a.m.
- Icebreaker at Assigned Tables: 9.10 a.m. – 9.30 a.m.

Segment 2: The Scopes dealt with at the Technical Sessions

Once everyone is settled at their Table, the Host briefs the group on the Motion/Topic they will be working through, and the discussion begins. In each Technical Session, every Table works through four simple questions: **What? Why? How? and How Exactly?** The

discussion moves from personal experience to practical recommendations. The Deliberation Block earlier in this guide explains each stage and gives the timetable.

- **Table Brief:** The Host introduces the Motion/Topic and explains the four stages.
- **Stage 1, What?** Everyone shares what they feel about the Motion/Topic, how they or their community have been affected, and how they might be affected in future.
- **Stage 2, Why?** The Table explores why the policy should be introduced and why it should not, and identifies the key points any good recommendation must consider.
- **Stage 3, How?** Participants first write down their own recommendations. The Table then discusses freely how the issue could be solved. Anyone may add a point that helps another person's idea grow.
- **Stage 4, How Exactly?** The Table brings its ideas together into four to five clear recommendations. These are submitted via the Table Recommendation Sheet as explained below.
- **Table Harvest:** The recommendations of the tables are displayed for the whole committee, who will thereafter vote on it as explained below.

Facilitators move between Tables and may join the conversation from Stage 2. They add insight, share what they know and help the Table shape a stronger output. The decisions always remain with the participants.

At the beginning of Stage 3, participants will be given 5-10 minutes by the Table Host to write down their personal recommendations before deliberations commence again.

The Table Recommendation Sheet. This is a Google Form, the link of which can be obtained by scanning the QR code displayed on the screen. The Host, or a participant the Host nominates, types the Table's final recommendations on it, and the Table checks the wording before it is submitted. For each recommendation, the Host also records who first proposed it and who improved it. At the end of Stage 4, the Host endorses the final recommendations by inserting his/her name on the form. Any disagreement within the Table is also noted on the form. At the end of Stage 4, the Host must submit the form for the Chairperson to view.

The Committee poll. Every participant votes on the recommendations from every Table, not just their own. Any disagreement noted at the Table is visible alongside the recommendation while people vote. This poll is the Committee's only vote, and the results form the Committee's Working Model for that Scope.

After lunch, the Committee follows the same rhythm for Scope II, with a fresh Motion/Topic and a fresh conversation.

Segment 3: Closing Session - Summary of Outcomes and Award Ceremony

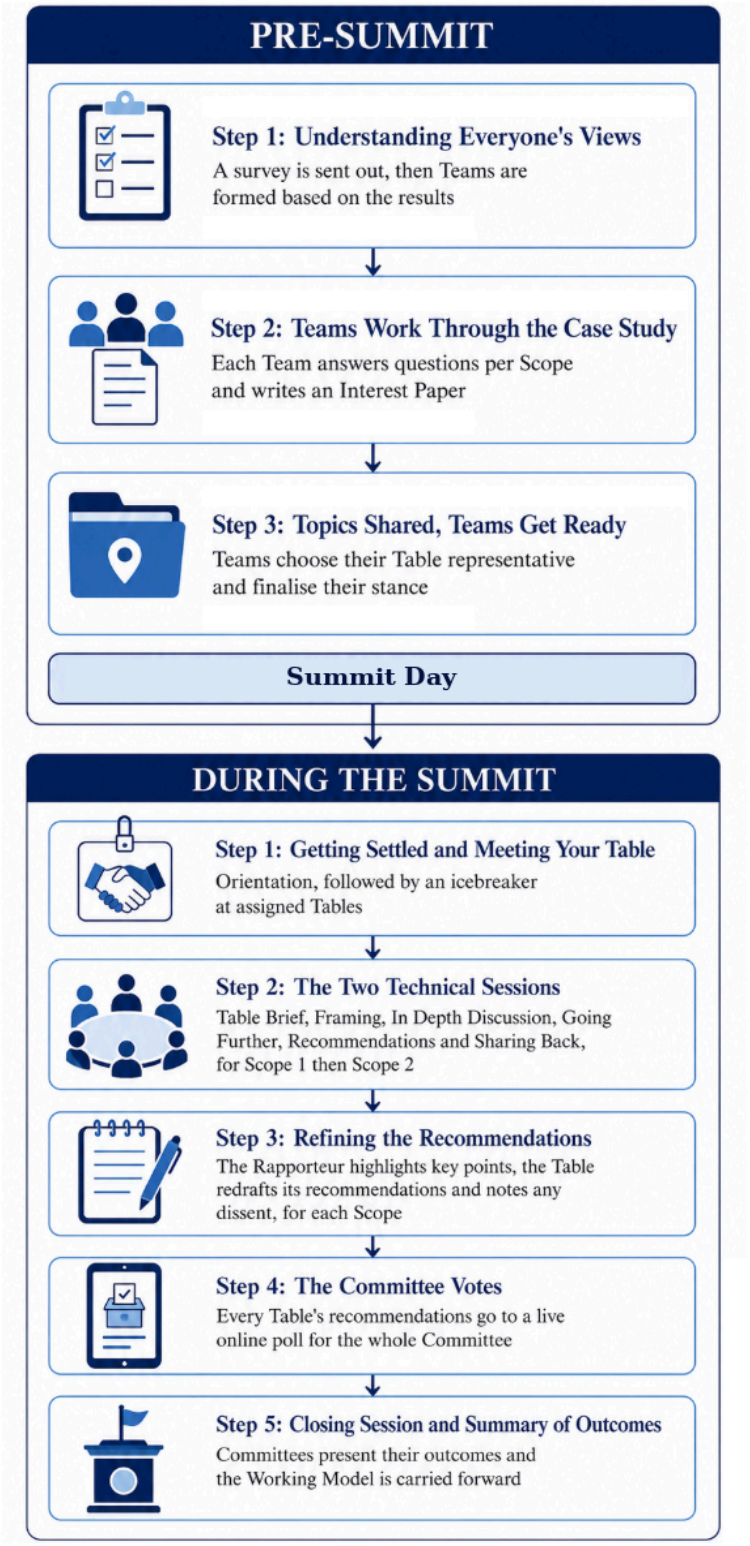
The Summit closes with a plenary session where each Committee's outcomes are shared with everyone. Rather than participants presenting, this falls to the Committee Chair, who puts together a short presentation covering the Committee's main policy recommendations, where there was broad agreement, and anything still unresolved that needs more thought down the line. This keeps the closing session focused and well paced, without asking participants to prepare a presentation on top of everything else they have done during the day.

The day then wraps up with an award ceremony, recognising the effort and quality of thinking shown throughout the Summit:

- **Best Team** (5 awards), one for each Committee, recognising the strongest Team based on its Interest Paper.
- **Best Table** (5 awards), one for each Committee, recognising the Table whose final recommendations best resolve the policy issue before it.
- **Best Committee Representative** (5 awards), one for each Committee, recognising the participant whose contribution most shaped a final recommendation.
- **Honourable Mentions** (5 certificates), one for each Committee, recognising the participant who came second.

The marking scheme for each award is set out under Marking Guidelines. The closing session is a chance to recognise what participants built together, but it is also meant to push things forward. The goal is for the conversations from the day to lead to real, sustained engagement well beyond the Summit itself.

A QUICK SUMMARY OF THE PRE-SUMMIT AND SUMMIT WORKFLOW



DOCUMENTATION PROTOCOLS

Effective documentation is critical to preserve the outcomes, insights and institutional memory of the Beyond Mahapola Summit 2026.

SESSION OUTPUT RECORDING

- All Technical Sessions will be documented in real-time by dedicated rapporteurs or by recording devices.
- Senior scholars interventions, team proposals, amendments and final outcomes will be captured.

TEMPLATES FOR REPORTS

- Standardised templates will be used for all session outputs, including;
    - Team Interest Papers
    - Proposed amendments and voting results
    - Final agreed proposals or recommendations
- These templates will be released in due course.

REPORTS

- Session outputs: collected immediately after each Technical Session
- Post-summit reports: consolidated within one month of the event.



MARKING GUIDELINES

BEST TEAM

Assessment basis: *The Team's submitted Interest Paper* ***only****. No marks depend on members' performance during the Summit.*

Assessed by: *The relevant Advisory Panel and Committee Chairperson, using the same rubric for every Team.*

CRITERION	MARKS	WHAT IS ASSESSED
Responses to the Interest Paper	20	• **Coverage, 10 marks:** Addresses the assigned questions and relevant issues under the Scope. • **Depth, 10 marks:** Explains the Team's reasoning rather than merely stating positions or repeating the questions.
Application to the represented area	20	• **Context, 10 marks:** Identifies specific conditions, needs or constraints of the area represented. • **Application, 10 marks:** Explains how those conditions affect the Team's positions and proposed solutions. Generic references to the area are insufficient.
Evidence and analysis	15	• **Supporting material, 5 marks:** Uses relevant protocol material, credible sources or clearly identified local observations. • **Analysis, 5 marks:** Connects that material to the Team's conclusions. • **Limitations, 5 marks:** Distinguishes established facts from assumptions and acknowledges important gaps or competing considerations.
Proposed solutions	20	• **Specificity, 5 marks:** Identifies a concrete action. • **Mechanism, 5 marks:** Explains how it addresses the problem. • **Feasibility, 5 marks:** Considers who would act and the principal resources or

		constraints. ● **Consequences, 5 marks:** Identifies intended benefits and material risks or disadvantages.
Non-negotiable positions	10	● **Identification, 5 marks:** Clearly identifies the interests or principles the Team seeks to protect. ● **Justification, 5 marks:** Explains why those positions matter in the represented area. Marks reward reasoned boundaries, not the number or rigidity of demands.
Negotiable positions and compromise	10	● **Flexibility, 5 marks:** Identifies what the Team could modify or accept. ● **Conditions, 5 marks:** Explains the safeguards, concessions or alternative arrangements that would make a compromise acceptable.
Clarity and Coherence	5	● Presents an organised and internally consistent response. Clearly distinguishes problems, positions and solutions. Assesses intelligibility, not sophisticated vocabulary or graphic design.
TOTAL	**100**	

BEST COMMITTEE REPRESENTATIVE

Assessment basis: *One final recommendation to which the participant made a verified, substantive contribution. The recommendation may have been originated by that participant or materially improved by them.*

Weighting: *Recommendation quality,* ***50 marks****. Individual contribution,* ***30 marks****. Committee Vote support,* ***20 marks****.*

CRITERION	MARKS	WHAT IS ASSESSED
Policy relevance and reasoning	10	The recommendation directly addresses the assigned policy issue and explains how the proposed action would address an identified cause or need. Assessed by the Panel from the

		final recommendation.
Evidence and justification	10	Uses relevant evidence or a clearly explained rationale. Important assumptions are identified and the proposed action follows logically from the supporting material. Assessed by the Panel from the final recommendation.
Practical feasibility	10	Identifies a responsible actor, an implementable action and a plausible delivery approach. Addresses principal resource, legal, institutional or operational constraints, as relevant. Assessed by the Panel from the final recommendation.
Expected benefit and safeguards	10	Explains the intended benefit and beneficiaries. Addresses significant risks, adverse effects or unequal impacts, with appropriate safeguards. Assessed by the Panel from the final recommendation.
Specificity and completeness	10	States clearly what should change and how implementation or progress could be checked. Contains enough detail to assess the proposal without relying on an unrecorded oral explanation. Assessed by the Panel from the final recommendation.
Substantive value added by the individual	20	Assessed by the Panel using the Host's short contribution record. Credit may arise from originating a developed idea **or** materially improving another person's idea through evidence, implementation design, safeguards, problem-solving or substantive amendment. **0:** No verified contribution. **5:** Minor or mainly presentational input. **10:** Clear substantive contribution. **15:** Major contribution. **20:** Decisive contribution that substantially shaped the recommendation.
Contribution retained in the final output	10	The Host identifies the specific element of the final recommendation attributable to the participant. **0:** No substantive element retained. **5:** A useful substantive element retained. **10:** A central element or major improvement retained. Cosmetic drafting and merely presenting the recommendation do not qualify.

Committee Vote support	20	Award the percentage of valid Yes/No votes supporting the recommendation, multiplied by 20. For example, 75% support earns **15/20**. Use the vote on the final version of the recommendation.
TOTAL	**100**	

Honourable Mention: One Honourable Mention per Committee to the eligible participant with the second-highest total under this same scheme. No separate rubric or additional vote is required.

BEST TABLE

Assessment basis: *The Table's complete final recommendation package, including recommendations submitted to the Committee Vote whether adopted or not. Do not score speaking frequency, observed teamwork or the number of recommendations produced.*

Assessed by: *The relevant Advisory Panel and Committee Chairperson.*

CRITERION	MARKS	WHAT IS ASSESSED
Relevance and problem resolution	20	● **Diagnosis, 10 marks:** Identifies the central problem within the assigned Motion. ● **Response, 10 marks:** Proposes actions that address its causes or principal constraints, rather than merely describing the problem.
Evidence and reasoning	15	● **Support, 5 marks:** Uses relevant evidence or clearly identified observations. ● **Logic, 5 marks:** Explains why the proposed actions should work. ● **Assumptions, 5 marks:** Identifies important uncertainties or limitations.
Feasibility and implementation	20	● **Responsibility, 5 marks:** Identifies who should act. ● **Delivery, 5 marks:** Explains the main implementation steps.

		• **Resources, 5 marks:** Addresses principal funding or capacity needs. • **Constraints, 5 marks:** Addresses material legal, institutional or operational barriers.
Expected impact and inclusion	15	• **Benefits, 5 marks:** Identifies intended outcomes and beneficiaries. • **Significance, 5 marks:** Explains why the improvement would matter. • **Inclusion, 5 marks:** Addresses distributional effects and the needs of affected or disadvantaged groups.
Risks, trade-offs and safeguards	10	• **Recognition, 5 marks:** Identifies material costs, adverse effects or competing interests. • **Response, 5 marks:** Provides proportionate safeguards, mitigation or a reasoned explanation of the trade-off.
Coherence and prioritisation	10	• **Consistency, 5 marks:** Recommendations work together without contradiction or unnecessary duplication. • **Priorities, 5 marks:** Distinguishes essential actions from supporting measures and identifies sequencing or dependencies where relevant.
Clarity and accountability	10	• **Clarity, 5 marks:** Recommendations are specific and understandable. • **Accountability, 5 marks:** Includes practical indicators, milestones or review arrangements for checking implementation or results.
TOTAL	**100**	

EVALUATION AND FOLLOW-UP

To measure effectiveness and ensure continuity beyond the national event, a structured evaluation and follow-up process will be implemented;

POST-SUMMIT SYNTHESIS TIMELINE

- All session outputs will be compiled into a comprehensive synthesis report summarising key recommendations, agreements and insights.

REGIONAL TOWNHALL ACTIVATION ROADMAP

- Regional coordinators will implement pilot townhalls as follow-up to the national event.
- Outcomes and learnings from these townhalls will feed into the network and support ongoing mentorship, dialogue and local action.



CONTACT INFORMATION

For all enquiries relating to the Summit, committee members may contact the organising institutions through the details below.

Lalith Athulathmudali Foundation
Lalith Athulathmudali Research Centre (LAARC)
Email: info@laarc.lk
Contact Number: +94 76 539 2784

On-site assistance will be available at the Registration Desk and designated Information Points throughout the Summit.

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